ManpowerGroup Employment Outlook Survey

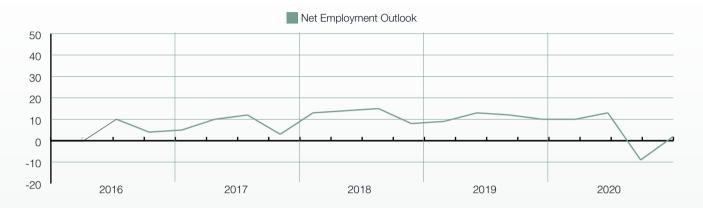
PORTUGAL

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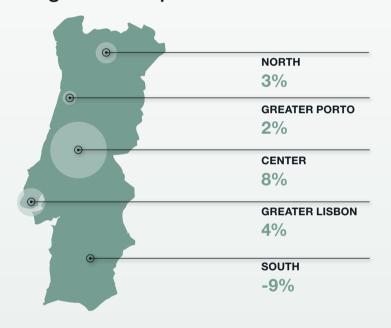
Net Employment Outlook

▲ INCREASE 11% **▼** REDUCTION 9%

✓ NET EMPLOYMENT

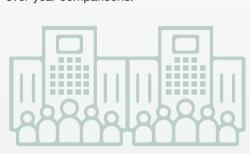


Regional Comparisons



Organization Size Comparisons

Quarter-over-quarter and year-over-year comparisons.



Micro -3%

7 pp

6 pp

Small 4%

9 pp

3 рр

Medium 6%

23 pp

11 pp

Large

6%

16 pp

Sector Comparisons

Quarter-over-quarter and year-over-year comparisons.

Wholesale & **Retail Trade**

 \uparrow 3 pp \downarrow 3 pp (4Q19)

Construction

Finance & Business Services

1 pp 21 pp (3Q20) (4Q19)

Manufacturing

15 pp 4 pp (4Q19)

3 pp (3Q20)

10 pp 5 pp

(3Q20) **\(\sqrt{}\)** (4Q19)

↑31 pp ↓8 pp (3Q20) **↓** (4Q19)

12 pp 2 pp (3Q20) (4Q19)

Other Production¹

Other Services²

Restaurants & Hotels

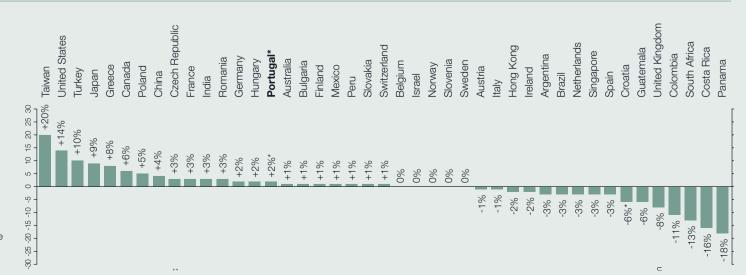
1) Agriculture subsector: +2% and

subsector: 0%

Electricity, Gas & Water subsector: 3% 2) Public & Social subsector: +13% and

Transport, Storage & Communication

Global Employment Outlook



^{*} Seasonal adjustments have been applied to the data for all participating countries except Croatia and Portugal. ManpowerGroup intends to add seasonal adjustments to the data of these countries in the future, as more historical data is compiled (at least 17 quarters of data).